of strategic documen	LIST of strategic documents elaborated with the assistance of the European Union, under Bulgaria-Macedonia IPA Cross-border Programme 2007-2013 *						
Project number	Project name	Project partners	Elaborated documents	Download link			
	1st Call for proposals						
2007CB16IPO007-2009-1-011	Electronic challenge for modern education (ECME)	LP: Alliance for regional and civil initiatives (ARCI) – Blagoevgrad Branch, Republic of Bulgaria PP2: Citizen association HANDICAP PLUS-support group for people with disabilities, FYROM	1. Study on the level of professional qualification of the human resources in the area of tourism Elaborated by the LP	<u>http://www.trainyourself.org/bg</u> <u>/forproject.php</u>			
			2. Elaboration of training materials for e-learning module Elaborated by the LP	<u>http://trainyourself.org/bg/resul</u> <u>ts.php</u>			
			3. Development of a web-platform and an e-learning module Elaborated by the LP	www.trainyourself.org			
2007CB16IPO007-2009-1-024	Tourism without borders	LP: Municipality of Kyustendil PP2: Municipality of Stip PP3: Municipality of Kriva Palanka	Marketing Strategy for Development of the Tourism in Kyustendil, Kriva Palanka and Shtip Municipalities Elaborated by the LP	<u>www.kustendil.bg</u>			

2007CB16IPO007-2009-1- 031	Equal Opportunities for People with Intellectual Difficulties	LP: "Chance" Non-profit Association for Persons with Intellectual Disabilities,Razlog PP2: Association Regional Center for Persons with Intellectual Disabilities "Poraka Nasha", Kumanovo	Strategy - "Common strategy for capacity building of human resources" Elaborated by "Chance" non-profit association for persons with intellectual disabilities; Analysis - "The social condition of the individuals with intellectual disability and the level of social services in Northeastern Region of Macedonia" Elaborated by "Poraka Nasha" - Kumanovo	www.chance-bg.org
2007CB16IPO007-2009-1- 044	Cultural Bridges for Sustainable Regional Development	LP: Institute for Orthodox Values and Cultural Development Foundation – Gotse Delcev PP2: Center for development and promotion "Promo Idea" - Strumica.	MARKETING STRATEGY FOR DEVELOPMENT OF THE CULTURAL AND RELIGIOUS TOURISM IN BLAGOEVGRAD AREA IN REPUBLIC OF BULGARIA AND SOUTH-EASTERN MACEDONIA Elaborated by PP2	<u>http://www.ipa-cbc-</u> 007.eu/upload/docs/2015- 04/Cultural bridges Marketing Strategy FINAL 3 44.pdf
2007CB16IPO007-2009-1-052	Encouragement of the social cohesion of the municipalities of Belica and Makedonska Kamenica	LP: Municipality of Belica PP2: Makedonska Kamenica	Strategy for for creation and improvement of social services in the communities of Belitsa, Bulgaria and Makedonska Kamenica. Elaborated by Municipality of Belitsa	www.belitsa.acstre.com
2007CB16IPO007-2009-1-061	Building cross-border cultural cooperation	LP: Municipality of Bansko PP2: Municipaity of Vinica	JOINT PLAN FOR CULTURAL SITES MANAGEMENT WITHIN THE TERRITORY OF THE MUNICIPALITIES OF BANSKO AND VINITSA Elaborated by: Municipality of Bansko - Contracting Authority; Performer - Center for Analyses and strategies LTD	www.bansko.bg

2007CB16IPO007-2009-1-080	LP: Municipality of Delcevo; PP2: Municipality of Blagoevgrad	Joint study for herb potentials on Golak and Vlaina and its sustainable usage Elaborated by Municipality of Blagoevgrad Handbook for herb collectors Elaborated by	http://delcevo.gov.mk/images/l er/book MKD PECHAT compre ssed.pdf; http://delcevo.gov.mk/images/l er/Brosura priracnik 01 08 20 12 finalen.compressed.pdf
		Municipality of Delcevo	

	2nd Call for proposals				
2007CB16IPO007-2011-2-004	Promoting and preserving the	LP: Association Business	Analysis and data collection (flora	http://maleshmountain.eu/inde	
	biodiversity of Maleshevska	Information and Consulting Centre	and fauna) of the cross-border	x.php/en/%D0%B7%D0%B0-	
	Mountain	- Sandanski	Malashevska Mountain (in three	%D0%BF%D1%80%D0%BE%D0%	
		PP2: Centre for Development of	languages - BG, MK and EN)	B5%D0%BA%D1%82%D0%B0/%	
		the East planning region		D0%BE%D1%81%D0%BD%D0%B	
			Elaborated by: Fund for Wild Flora	E%D0%B2%D0%BD%D0%B8-	
			and Fauna - Blagoevgrad	%D0%BF%D1%80%D0%BE%D0%	
				B4%D1%83%D0%BA%D1%82%D	
				<u>0%B8-%D0%B8-</u>	
				%D1%80%D0%B5%D0%B7%D1%	
				83%D0%BB%D1%82%D0%B0%D	
				<u>1%82%D0%B8</u>	

2007CB16IPO007-2011-2-012	Social cohesion through investments in Human resources	LP: Alliance for regional and civil initiatives (ARCI) – Blagoevgrad Branch, Republic of Bulgaria PP2: Foundation for small and medium enterprises development - Kumanovo, FYROM	 Methodlogy for identification of discouraged and inactive people. Curriculum for motivational training included. Elaborated by the LP Methodlogy for identification of discouraged and inactive people. Conducting of motivational training. Elaborated by PP2 Need analysis in the Manufacturing sector and Good practices in human resources management. Elaborated by the LP Conducting of vocational training in Bulgaria Elaborated by the LP Conducting of vocational training in FYROM Elaborated by PP2 	www.arci-ngo.org
2007CB16IPO007-2011-2-021	Business has no borders (BNB)	LP: Bulgarian Management Association - Blagoevgrad PP2: RCC Spectar - Kriva Palanka PP3: Stratos Foundation - Belitsa	 Consulting materials, 2013 Elaborated by the LP Research and analysis of the economic characteristics of the Northeast Region Elaborated by PP2 Research and analysis of the economic characteristics of the District of Kyustendil; Strategy for integrated economic development of the cross-border region Elaborated by PP3 	http://cbbusiness.eu/bg/consulti ng_materials.html#article1 http://cbbusiness.eu/pdf/Analysi sMK.pdf http://cbbusiness.eu/pdf/Analysi s_StrategyBG.pdf
2007CB16IPO007-2011-2-029	NetWESS/NETworking for Efficient and Sustainable Civil Society across the Border	LP: European Institute Foundation - branch Blagoevgrad PP2:Center for Intercultural Dialogue	Comparative cross-border research of the civil society sector Elaborated by European Institute Foundation - branch Blagoevgrad with the contribution of the Center for Intercultural Dialogue	http://www.europeaninstitute.b g/page.php?c=163&d=461&page =2

2007CB16IPO007-2011-2-031	Cross border network of inclusive schools	LP: Centre for development of the Third North - East Planning Region - Kumanovo; PP2: Municipality of Dupnica	Study for opportunities of different types of institutions in social care of persons with disabilities (PD) in the Cross Border region. Elaborated by Municipality of Dupnica	<u>http://www.together.dupnitsa.b</u> g/
2007CB16IPO007-2011-2-038		LP: Municipality of Simitli PP2: Municipality Karbinci	Program for development of tourism in the border region of Simitli and Karbintsi 2012-2016 Elaborated by Municipality Karbinci - Macedonia	http://www.ipa-cbc- 007.eu/upload/docs/2015- 04/Program for development_ of_tourism_in_the_border_regio n_of_Simitli_and_Karbintsi_201 2_2016_Elaborated_by_Municip ality_KarbinciMacedoniq.pdf

2007CB16IPO007-2012-3-042	Leadership and Motivation –	LP: Foundation for small and	1. Analysis and Manual for	www.arci-ngo.org
	Vocation or Profession	medium enterprises development -	incorporation of modern European	
		Kumanovo, FYROM	strandards for Human resources	
		PP2: Alliance for regional and civil	management in the policy of SMEs	
		initiatives (ARCI) – Blagoevgrad	in the cross-border region	
		Branch, Republic of Bulgaria	Elaborated by PP2	
			2. Conducted specialised	
			specialized training - training	
			academy for managers and HR	
			specialists in FYROM	
			Elaborated by the LP	
			3. Conducted specialised	
			specialized training - training	
			academy for managers and HR	
			specialists in Bulgaria	
			Elaborated by PP2	
			4. Conducted Group trainings -	
			internal corporate training for	
			employees of companies in FYROM	
			Elaborated by the LP	
			5. Conducted Group trainings -	
			internal corporate training for	
			employees of companies in	
			Bulgaria	
			Elaborated by PP2	
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2007CB16IPO007-2011-2-044	Mapping of cultural heritage in	I P. In focus Association	1. Management model for Early	www.nafocus.eu
2007CB10IPO007-2011-2-044				www.maiocus.eu
	the municipalities of Strumyani,	PP2: Municipality of Karbinci	Christian Episcopal basilica in the	
	Bulgaria and Karbinci, FYROM		"Gradishteto" area, Municipality of	
	and stimulation of the		Strumyani, Republic of Bulgaria	
	development cultural tourism		Elaborated by the LP	
	through integrated tourist		2. Management model for	
	products		Archaeological site BARGALA,	
			Municipality of Karbinci, FYROM	
			Elaborated by the LP 3. Studied 52	
			sites, part of the historical, cultural	
			and anthropogenic resources on	
			the territories of the Strumyani	
			(29) and Karbinci(23)	
			municipalities. Prepared Final	
			report (164 sheets with annexes)	
			with findings and suggestions	
			Elaborated by the LP	
			Prepared Final report with annexes	
			(total 155 pages)	
			Elaborated by PP2 4,Developed	
			joint cross-border cultural tourism	
			route "With time machine across	
			Strumyani and Karbinci" with more	
			than 20 historical and cultural sites	
			in the two municipalities	
			Elaborated by the LP	
2007CB16IPO007-2011-2-046	Bike Lanes for Citizens and	LP: Municipality of Kyustendil	1. Study for Environmental	http://krivapalanka.gov.mk
	Visitors to Kyustendil and Kriva	PP2: Municipality of Kriva Palanka	protection	
	Palanka		Elaborated by the LP	
			2. Prezentation - Good European	
			Practices Regarding Cycling	
			Elaborated by PP2	
			3. Joint research study and data	
			collection on natural resources	
			protection	
			Elaborated by PP2	

2007CB16IPO007-2011-2-061	Improvement quality and accessibility to natural attractions in Municipality of Belitsa and Municipality of Makedonska Kamenica	LP: Municipality of Makedonska Kamenica ; PP2: Municipality of Belica	Joint tourist plan created for tourist promotion of natural values and resources of Municipality Makedonska Kamenica and Municipality Belitsa Elaborated by Municipality of Makedonska Kamenica	http://makedonskakamenica.go v.mk/images/stories/articles/Int ernational/IPA/2nd call/elenec/ finale/Zaednicki plan za razvoj na turizmot.pdf
2007CB16IPO007-2011-2-086	Savouring Unique Nature - Bicycle-tourism in support of nature	LP:Association Center for Rural Development Bujrum; PP2: European Integration Agency Branch Kyustendil; PP3: Association Business Information and Consulting Centre - Sandanski; PP4: "We the Women Movement" Associacion	Joint marketing strategy for development of bicycle tourism in the cross-border region of Bulgaria and Macedonia Elaborated by: Foundation Community Charity Fund	https://www.dropbox.com/sh/u wc943y9045kfg1/AADfKhTIb_6b wjCxX5NF8GdQa?dI=0
2007CB16IPO007-2011-2-101	TRADIKOS/Traditional knowledge for sustainability - a cross-border network for utilization and protection of wild and cultivated plant diversity of East Macedonia and South-West Bulgaria	LP: Agricultural association Machinery ring - Probistip PP2: European Institute Foundation - branch Blagoevgrad	 1.Survey of local practices in using plant resources/ Elaborated by European Institute Foundation - branch Blagoevgrad and Agricultural Association Machinery Ring 2. Guide to local plant/ Elaborated by European Institute Foundation - branch Blagoevgrad 	http://tradikos.europeaninstitut e.bg/page.php?category=165&id =457 http://tradikos.europeaninstitut e.bg/page.php?category=165&id =458

			3.Booklet with the most popular recepies/ Elaborated by European Institute Foundation - branch Blagoevgrad	http://tradikos.europeaninstitut e.bg/page.php?category=168
2007CB16IPO007-2011-2-107	participation in local cultural and economic events in	LP: Foundation for Development of SME's - Strumica PP2: Regional Chamber of Skilled Crafts - Kyustendil PP3: Regional Development Agency - Kriva Palanka	1. Assessment Study for competitiveness of Craftsmen and SME's of Kyustendil District and their opportunities for participation in large, organized events Elaborated by PP2 2. Report "Best Practices" Elaborated by PP2	<u>www.rzk.alle.bg</u>
2007CB16IPO007-2011-2-112	Better life for children in cross border region	LP: Kinder garden Detelina, Gotse Delchev PP2: Municipality of Gotse Delchev PP3: OU Vanco Prke - Delcevo	Plan for environmental management Elaborated by the LP	www.gotsedelchev.bg

		3rd Call for proposals		
	Integrated human resources development in the Bulgaria- Macedonia cross-border region	LP: Stratos foundation - Belitsa PP2: EGRI - Kriva Palanka	3. Research on the human resources in the Northeast and Southeastregion Elaborated by PP2	<u>http://www.stratosfund.org/</u>
2007CB16IPO007-2012-3-011	Entrepreneurs' Club	LP: Bulgarian Management Association - Blagoevgrad PP2: RCC Spectar - Kriva Palanka	1. Training materials on entrepreneurship Elaborated by the LP	http://cbstartups.eu/
			2. Manual for entrepreneurs Elaborated by PP2	http://cbstartups.eu/pdf/entrep reneurship manual en.pdf

2007CB16IPO007-2012-3-020	Cross Border Centre for Human Resources Development	LP: Civil Initiative for Local Development Foundation, Kyustendil PP2: Assosiation Euro-vision, Strumica PP3: Association Development of Children and Youth in Dupnitsa	 Programs: Operational management, Strategic management, Employment Elaborated by the LP Program Cultural management Elaborated by PP2 Programs: Development of the teams, Personal development, Conflict management strategies Elaborated by PP3 	www.perspectives.mk; hr-perspectives.com
2007CB16IPO007-2012-3-036	E-Region: Development Opportunity	LP: Center for Intercultural Dialogue PP2: European Institute Foundation - branch Blagoevgrad	The study offers analysis and overview of existing stakeholders in VET and E-Media, and will outcome short report that will outline project deliverables and outputs Elaborated by European Institute Foundation - branch Blagoevgrad	http://www.europeaninstitute.b g/page.php?c=163&d=466&page =2
2007CB16IPO007-2012-3-040	ROAD TO HERBS	LP: NGO "EVRO" Kyustendil PP2: NGO "Eko Slavishki" Rankovce	 Research on the use of herbs and essential crops Elaborated by PP2 Program preparation for collection of "species of organic kind" and their cultivated growing Elaborated by PP2 Marketing strategy for entering on the regional market Elaborated by PP2 Manual for sustainable organic farming Elaborated by both PPs 	https://www.facebook.com/gro ups/661607067285691/?fref=ts

2007CB16IPO007-2012-3-050	"We are giving hands for a	LP: Regional Chamber of Skilled	1. Research of the European and	Facebook profile Rzk Kyustendil;
	better future"	Crafts - Kyustendil	national laws and politics for	http://rzk.alle.bg/доклади/
		PP2: Norges Vel Kriva Palanka	branding of crafts and business	
		_	products	
			Elaborated by the LP	
			2. Curricula for training seminar	
			for IT technologies	
			Elaborated by the LP	
			3. Report of the Europian and	
			national laws and politics for	
			branding of crafts and bussines	
			products	
			Elaborated by PP2	
			4. Handbook of business -	
			marketing	
			Elaborated by PP2	
			5. Curricula for training seminar	
			for business - marketing	
			Elaborated by PP2	
2007CB16IPO007-2012-3-086	"TOWARDS THE FUTURE" -	LP: Centre for development of the	Study on the Potential and	www.aswm.net
	Study on the potential and	South-East planning region PP2:	Utilization of Renewable energy	www.rds.mk/southeastregion
	utilization of renewable energy	Association of South Western	sources in the cross-border region	
	sources in the cross border	Municipalities	Elaborated by the LP	
	region			
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